



Understanding public-private catchment partnerships: insights for future partnerships to deliver multiple benefits



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Catchment Partnerships

- 2 English & 2 Scottish catchment partnerships*
 - Hampshire-Avon; Poole Harbour; Dee and Spey
- No single definition but suggests formal & institutionalized relationships (Gray, 1989)
- Partnerships mean:
 - interaction between organizations who share some common aim;
 - new structure with joint rights, resources and responsibilities;
 - perception of collaborative advantage
- Focus on collective voluntary implementation for multiple benefits
 - Water Framework Directive & Floods Directive
 - Biodiversity designations

Waylen, K.A.; Blackstock, K.L.; Tindale, S.J.; Juarez-Bourke, A. (2019) Governing integration: insights from integrating implementation of European water policies, *Water*, 11, Article No. 598.

Waylen, K.A.; Marshall, K.; Blackstock, K., (2019). Reviewing current understanding of catchment partnerships. *Project Report by the James Hutton Institute*.

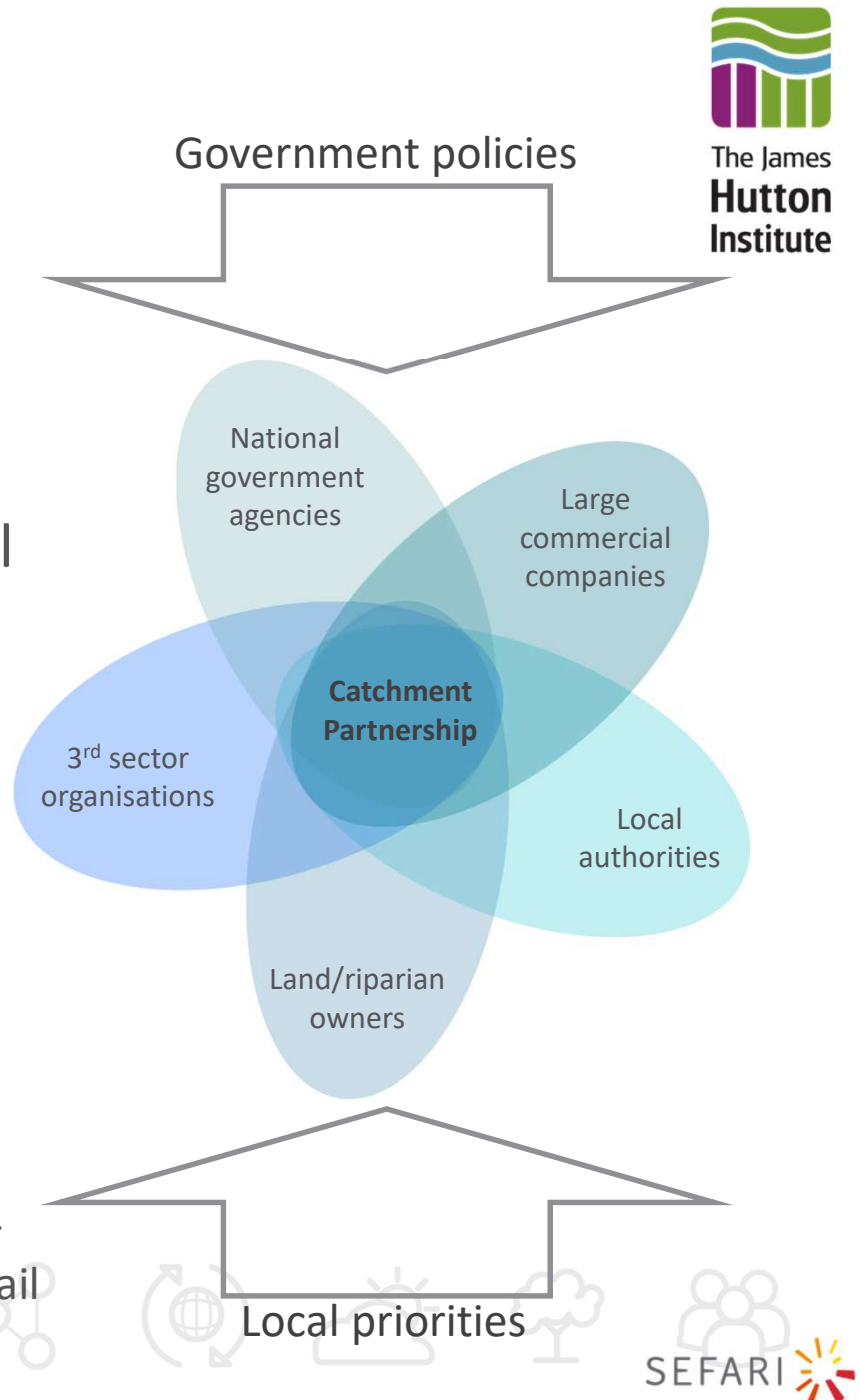
Catchment Partnerships & beyond?

- Global reorientation from conservation to Nature-based Solutions (NbS)
 - “actions to protect, sustainably manage, and restore *natural* or modified ecosystems, that address societal challenges effectively and adaptively, simultaneously providing human well-being and biodiversity benefits”.
- Potential implications beyond freshwater issues e.g.
 - Scottish Regional Land Use Partnerships
 - Existing and Proposed Landscape Enterprise Networks
 - Biodiversity Partnerships
 - Interest in Public-Private interaction – Scotland’s Route map to £1 Billion

3 Main Messages

- Why do we need partnerships?
- Who are the partners?
- How do partnerships work with national policy and other regional partnerships?
- Selected findings
.....and implications for future

Not presenting information on methods today –
happy to answer questions in the chat or by email



Why have partnerships?

- Leverage funding & knowledge (who, what, where) to do more, better
- Wicked problems (Natural Flood Management)
 - Sweet Spot – beyond BAU but still achievable
 - Steering **and** doing to maintain collaborative advantage
- Relationships not plans
- Lack of M&E
 - procedural outcomes



River Avon © Shutterstock

Who are the partners?

- Over 70 organisations & growing across public, NGO and private sectors
 - Doing 'for' not 'with' communities
- Problematic categories
 - Different types of 'private' - large for-profit funding organisations and land/riparian managers changing practices
 - Still minority & struggle to engage more – limited collaborative advantages
- Partners – manage partnership &/or deliver actions
- Distinguish organisation and individuals
- Dynamic - synergies change over time



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Partnership at the Intersections

- Hybrids to manage tensions between top-down policy and bottom-up experiences
- Make policy coherence happen & increase co-benefits
- National policies provide common objectives & associated funding
 - Missing policies – CAP, health, climate, marine, planning
 - Disconnected from parallel Natural Capital initiatives
 - How to do and know more yet maintain distinct purpose
- Horizontal interactions
 - Share resources, knowledge, ideas, institutional memory, networks
- Network within organisations too



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Take home messages beyond catchments

- Monitor and evaluate from start
 - To prove efficiency and efficacy
 - Formative evaluation to learn and adapt
- Understand the balance between being a steering or delivery mechanism
 - Delivery is stronger for impact – Coordinator acts as ‘trusted intermediary’ to link funding to right place
 - Steering needed to be strategic – Proactive not reactive, up-scaling, influencing policy evolution
- Facilitating intersections (above, below, across) takes active management
 - Invest in coordinator/manager
 - Continuity/career development
- Mainstreaming means crossing boundaries, engaging new actors
 - Be selective, shake up group think but protect social capital



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Take home messages

What do you think?

- Monitor and evaluate
 - To provide evidence
 - Formalise learning
- Understand the mechanism
 - Delivery in the right place
 - Steering needed to move, up-scaling, influencing policy evolution
- Facilitating intersections (above, below, across) takes active management
 - Invest in coordinator/manager
 - Continuity/career development
- Mainstreaming means crossing boundaries, engaging new actors
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Breakout Rooms

Not recorded as part of the main meeting; anonymised bullets will be published

Time	Content
5 mins	Introductions: Name, organisation, interest in or experience of partnership working (or both)
	You will be asked to start with one of the following (with discussion of the other questions if time allows):
15 mins	1. What was the most surprising or interesting observation in the presentation?
	2. Is there anything in the presentation that you disagreed with from your own experience or knowledge?
	3. What further issues might need attention to translate these findings from catchments to other landscape partnerships?
	4. What non-catchment partnerships or initiatives might be interested in discussing these insights?
Return to plenary	Each facilitator will feed back one point from their group. The inputs from all the groups will be available online if you are interested.

Next Steps

- Feedback teaser – thank you for your inputs
- Summary of each group's discussion will be posted online here:
<https://www.hutton.ac.uk/research/projects/balancing-multiple-goals-natural-resource-management>
- Report will be online Feb 2021 here:
<https://www.hutton.ac.uk/research/projects/water-integration> with a briefing to follow
- Further discussions with Water stakeholders
- Potential to support LENS and/or RLUPs



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www.hutton.ac.uk/research/projects/water-integration
<https://www.hutton.ac.uk/research/projects/balancing-multiple-goals-natural-resource-management>

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